

RESOLUTION ON PRINCIPLES TO BE FOLLOWED IN CONSULTATION  
WITH THE ADMINISTRATION OVER THE SUMMER WITH RESPECT TO THE  
91/92 BUDGET DELIBERATIONS  
(#23-90/91-EX)

It is clear that the state, the CSU, and HSU face budget problems of unprecedented magnitude. The task of attempting to maintain a sound educational institution under the resource conditions likely to prevail during the next academic year is unnerving. Decisions will be made so that the university does not spend more than it is allocated. Many of those decisions will be made after the faculty and students have left the campus following commencement (May 11th). Therefore, the usual faculty participation in decisions related to programs and budgets cannot easily take place. While the Academic Senate Executive Committee will act for the faculty during the summer, it seems prudent for the university to adopt a set of principles to guide decision makers. The following resolution is offered in that spirit.

WHEREAS, The Academic Senate of Humboldt State University recognizes the dire financial situation facing the State of California, the California State University and Humboldt State University for 1991-1992 fiscal year; and

WHEREAS, Humboldt State University's budget for the 1991-1992 academic year will be insufficient to maintain the number of programs, access, and quality of instruction traditional on the Humboldt State University campus; and

WHEREAS, The Humboldt State University administration, faculty, staff and students are committed to continuing the traditions of excellence to the greatest degree possible during the current period of budget difficulties; and

WHEREAS, The exact amount of the HSU budget shortfall will not be known until mid-summer or later, making full consultation with all university constituencies in the usual manner difficult and perhaps impractical; and

WHEREAS, In a budget crisis of the expected consequence of that predicted for the 1991-1992 academic year, participation in the decision-making process by faculty is critical; therefore, be it

RESOLVED: That the Academic Senate of Humboldt State University urges that the President ensure the widest possible consultation with and participation of faculty in the deliberations and decision-making regarding the budget, especially with the Academic Senate Executive Committee which will be augmented as appropriate; and be it further

RESOLVED: That the Academic Senate of Humboldt State University urges that the following principles guide decision-making on any proposals to deal with the inadequate HSU budget:

1. The recently adopted mission statement shall guide budget deliberations;
2. Predictable long-term and short-term consequences of budget cuts shall be explicitly and openly considered. Of particular concern are actions which may produce short-term savings at the expense of longer term needs;
3. While both a high quality education and access are central priorities for HSU, high quality shall predominate;
4. All 'cost centers' shall be subject to review in open forums prior to final budgetary decisions;
5. Maximum flexibility shall be provided to colleges and departments in meeting budget reductions and in the allocation and use of resources;
6. Voluntary measures that can achieve cost savings shall be widely publicized to all appropriate university constituencies;
7. Information regarding the budget situation shall be widely disseminated through the university community; and be it further

RESOLVED: That the Academic Senate of Humboldt State University expresses its appreciation for the forthright manner in which budget discussions have been conducted to date, especially within Academic Affairs.